

Director of Central Intelligence

3 March 1949

Assistant Director, OCD

Dulles Report

1. The following are pertinent excerpts from the Dulles Report:

"All information, whether it originates from intelligence sources or whether it comes from other sources including operations, must be available to the intelligence people who, by putting together and studying all of the bits of information, must provide the overall interpretation. There is always a dangerous tendency...for vital information to be withheld on the grounds that the intelligence personnel should not see it because it concerns operations or for alleged security reasons. ... The preparation of (intelligence) estimates should not be impeded by any barriers arising from security considerations or otherwise, which may jeopardize the soundness of the intelligence product."

"Interdepartmental coordination in such a complicated field as intelligence cannot be achieved solely by directives and without the fullest cooperation of the interested departments."

"We believe that, given effective leadership, the full cooperation of the Service agencies in the achievement of genuine coordination can be obtained."

"The Central Intelligence Agency has the duty to act. It has been given, both by law and by National Security Council directives, wide authority, and it has the open invitation to seek from the National Security Council any additional authority which may be essential. It must not wait to have authority thrust upon it. Its basic mandate is clear. We recognize that it will require initiative and vision to carry it out. If this is done, we will have made a satisfactory start toward achieving one of our most essential defense requirements, an adequate intelligence service."

JAMES H. ANDREWS

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Hoover Commission Report

1. The following are pertinent extracts from the Task Force Report on National Security Organizations:

"The Committee recommends: ... that positive efforts be made to foster relations of mutual confidence between the Central Intelligence Agency and the several departments and agencies that it serves;" (page 16)

"The (National Security) Act provided that the Central Intelligence Agency should draw on all available sources..." (page 32)

"The relationships of this agency to some of the other intelligence agencies of Government -- notably to G-2 of the Army, the Federal Bureau of Investigation, the Atomic Energy Commission and the State Department have been and still are unsatisfactory. ... Above all, a spirit of teamwork must govern interagency relationships. The Central Intelligence Agency deserves and must have a greater degree of acceptance and support from old-line intelligence services than it has had in the past." (pages 76/7)

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